# Supplementary Committee Agenda



# Finance and Performance Management Cabinet Committee Thursday, 20th June, 2013

Place: Committee Room 1, Civic Offices, High Street, Epping

**Time:** 7.00 pm

**Democratic Services:** Rebecca Perrin, The Office of the Chief Executive

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7.a Provisional Revenue Outturn 2012/13. (Pages 3 - 16)

(Director of Finance & ICT) To consider the attached report (FPM-004-2013/14)



# Agenda Item 7a

# Report to the Finance and Performance Management Cabinet Committee



Report reference: FPM-004-2013
Date of meeting: 20 June 2013

Portfolio: Finance and Technology

**Subject:** Provisional Revenue Outturn 2012/13.

Responsible Officer: Peter Maddock (01992 564602)

Democratic Services Officer: Rebecca Perrin (01992 564532).

#### **Recommendations/Decisions Required:**

- (1) That the overall 2012/13 revenue out-turn for the General Fund and Housing Revenue Account (HRA) be noted;
- (2) That as detailed in Appendix D, the carry forward of £836,000 District Development Fund expenditure be noted; and
- (3) That the carry forward of £170,000 HRA Service Enhancement Fund expenditure be noted:

#### **Executive Summary**

This report provides an overall summary of the revenue outturn for the financial year 2012/13.

# Reasons for proposed decision:

To note the provisional revenue outturn.

### Other options for action:

No other options available.

#### Report

#### **General Fund**

1. The table below summarises the revenue outturn for the Continuing Services Budget (CSB) of the General Fund and the consequential movement in balances for 2012/13.

General Fund	Original Estimate £000	Revised Estimat e £000	Actual Expend £000	Variance from Original £000	Variance from Revised £000
Net Expenditure after Adjustments (CSB)	14,735	14,777	14,294	(441)	(483)
Government Grants and Local Taxation	14,748	14,748	14,748	-	-

General Fund	Original Estimate £000	Revised Estimat e £000	Actual Expend £000	Variance from Original £000	Variance from Revised £000
(Contribution to)/from Balances	(13)	29	(454)	(441)	(483)
Opening Balances – 1/4/12	(9,201)	(9,201)	(9,201)	-	-
(Contribution to)/from Balances	(13)	29	(454)	(441)	(483)
Closing Balances – 31/3/13	(9,214)	(9,172)	(9,655)	(441)	(483)

- 2. Net expenditure (CSB) for 2012/13 totalled £14.294 million, which was £441,000 (3.0%) below the original estimate and £483,000 (3.3%) below the revised. When compared to a gross expenditure budget of approximately £83 million, the variances can be restated as 0.5% and under 0.6% respectively.
- 3. An analysis of the changes between Continuing Services Budget (CSB) and District Development Fund (DDF) expenditure illustrates where the main variances in revenue expenditure have occurred.

General Fund	Original Estimate £000	Revised Estimate £000	Actual Expend £000	Variance from Original £000	Variance from Revised £000
Opening CSB In Year Growth In Year Savings	15,968 233 (1,466)	16,180 365 (1,768)	15,723 490 (1,919)	(245) 257 (453)	(457) 125 (151)
Total Continuing Services Budget	14,735	14,777	14,294	(441)	(483)
DDF – Expenditure DDF – One Off Savings	1,924 (807)	2,610 (2,140)	1,649 (1,773)	(275) (966)	(961) 367
Total DDF	1,117	470	(124)	(1,241)	(594)
Total Net Expenditure	15,852	15,247	14,133	(1,682)	(1,077)

#### Continuing Services Budget

- 4. CSB expenditure was £441,000 below the original estimate and £483,000 lower than the revised. Variances have arisen on both the opening CSB and the in year figures. The opening CSB is £457,000 lower than the revised estimate and the in year figures, £26,000 lower than the revised estimate.
- 5. In common with recent years salary savings make up a proportion of this saving. Actual salary spending for the authority in total, including agency costs, was some £19.092 million compared against an original estimate of £19.526 million. Much of the saving of £434,000 was attributable to Housing Services, Finance & ICT and Environment and Street Scene. The largest monetary saving relates to Housing so broadly half of the overall saving fell on the Housing Revenue Account (HRA) or Housing Repairs Fund rather than on the General Fund. The saving was lower than in 2011/12 (2.2% compared to 4.8%) however a sizeable amount of this saving was built into the Probable Outturn. The saving over and above the revised estimate amounted to £127,000,(0.7%) of which £76,000 related to the General Fund.
- 6. There were a number of other CSB savings when compared to the revised, these include:

- (a) An underspend of £195,000 on Housing Benefits due in part to adjustments relating to past years and the identification of overpayments. In 2011/12 Housing Benefits staff created £1.1m in debts for Housing Benefit overpayments where as in 2012/13 the figure was in excess of £1.3m. This shows as additional income due to the Council and therefore reduces Housing Benefit Net Expenditure as a result. The Gross Expenditure on Benefits including Council Tax was £47m so even a small percentage variance, (in this case less than half of one per cent), can produce quite large figures in terms of under or overspend.
- (b) Various savings on directorate admin and support budgets. (£96,000).
- (c) Savings on Building Maintenance (£58,000)
- (d) Some unspent monies relating to the Corporate Improvement and Training budgets (£34,000)
- 7. The original in year CSB savings figure of £1,233,000 became an in year savings figure of £1,403,000. The main reasons related to the savings on the waste management contract and the inclusion of the New Homes Bonus but this was offset to a degree by the decision to build the whole of the pension deficit payments into the CSB. Given that the capitalisation direction applied for in 2011/12 was refused this was considered the appropriate prudent step to take in the circumstances. In the event savings were slightly higher than the revised estimate at £1,429,000, full details of items within the CSB growth figures can be found at appendix A.

#### **District Development Fund**

- 8. Net DDF expenditure was expected to be £1,117,000 in the original estimate and £470,000 in the revised estimate. In the event the DDF showed net income of £124,000. This is £1,241,000 below the original and £594,000 below the revised. There are requests for carry forwards totalling £836,000 these are detailed on Appendix D. These one-off projects are akin to capital, in that there is regular slippage and carry forward of budgetary provision. Therefore the only reasonable variance analysis that can be done is against the revised estimate.
- 9. As spending is £594,000 below the revised estimate but carry forwards of £836,000 have been requested, a net overspend of £242,000 is shown at the end of Appendix B. However, this has arisen due to the re-imbursement of amounts relating to the Heritable bank deposits being incorrectly included in the revised estimates. These amounts reduce the outstanding amount due on the balance sheet and should not have been shown as revenue income to the DDF. To correct this error nothing is shown on Appendix B as having been received in the DDF and this creates the apparent overspend. The amount of £234,000 shown as being due was received during the year and this increased the percentage recovered to 77.2%. The Administrator is still predicting an overall return of 88%.
- 10. The DDF reduced between the Original and Revised position by some £647,000, this was due to a mixture of items brought forward, rephased into future years and new items identified during 2012/13, the largest item introduced into the revised estimates was a credit of £237,000 for interest on a compensation payment relating to the construction of the M25 on council owned land. This has been ongoing since 1992 and due to the complex legal issues involved has only just been resolved.
- 11. Planning and Economic Development saw the largest reduction being £418,000 below the revised estimate, three quarters of this underspend is within the Local Plan budget. This is the largest budget within the DDF and there have been significant delays in each of the last three years leading to the need for substantial carry forward. Variations in excess of £100,000 on their DDF when compared to the probable outturn were recorded within Corporate Support Services and The Office of the Chief Executive. In Corporate Support Services the main variation related to the issue surrounding personal search charges within Local Land Charges. This is still ongoing and the allowance within the DDF is requested for carry forward. In The Office of the Chief Executive the large

variation relates to the Local Land and Property Gazette, much of this should be spent during the second and third quarter of 2013/14. There are also significant variances of just under £100,000 in both the Deputy Chief Executive and Finance and ICT.

12. Appendix D lists the DDF items requested for carry forward.

### **Housing Revenue Account**

13. The table below summarises the revenue outturn for the Housing Revenue Account.

Housing Revenue Account	Original Estimate £000	Revised Estimate £000	Actual Expend £000	Variance from Original £000	Variance from Revised £000
Revenue Expenditure Depreciation	13,956 12,921	13,379 12,005	13,221 12,020	(735) (901)	(158) 15
Total Expenditure	26,877	32,384	25,241	(1,636)	(143)
Gross Dwelling Rents Other Rents and Charges	29,148 2,833	29,251 2,829	29,226 2,710	(78) 123	25 119
Total Income	31,981	32,080	31,936	45	144
Net Cost of Service	(5,104)	304	(6,695)	(1,591)	1
Interest and Other Transfers Interest Payable Transfer from Major Repairs Reserve	(568) 6,312 (5,989)	(510) 5,547 (5,073)	(508) 5,517 (5,088)	60 (795) 901	2 (30) (15)
Net Operating Income	(5,349)	(6,732)	(6,774)	(1,425)	(42)
Appropriations Capital Expenditure Charged to Revenue	5,200	4,200	4,200	(1,000)	-
Transfer to Self Financing Reserve Transfer to Service Enhancement Fund	-	3,180	3,180	3,180	-
Other	- 448	290	170 264	170 (184)	170 (26)
Deficit/(Surplus) for Year	299	938	1,040	741	102
Opening Balance – 1/4/12 Deficit/(Surplus) for year	(4,493) 299	(4,493) 938	(4,493) 1,040	- 741	- 102
Closing Balance – 31/3/13	(4,194)	(3,555)	(3,453)	741	102

- 14. A Deficit within the HRA of £299,000 and £938,000 was expected within its original and revised revenue budgets respectively, the actual outturn was a deficit of £1,040,000.
- 15. The savings on Revenue Expenditure of £158,000 when compared to the Revised position were made up of £51,000 relating to salaries, a £14,000 lower contribution to the General Fund for its contribution to Corporate Management and Democratic representation, £20,000 underspend on the provision of the piper alarm system, £13,000 relating to general tenancy management, £12,000 underspend on new computer system costs, £30,000 on service enhancement expenditure and a number of smaller savings on various Housing support and administration budgets.
- 16. Income from Other Rents and Charges was down on expectations so offset some of the

savings shown above, Garages income was lower than expected as was Heating and Service charges. There was also a reduction of £15,000 in the reimbursement from the General Fund for grounds maintenance on council estates.

- 17. The depreciation charge relating to Council Dwellings has been reviewed, not only is there a requirement to review useful lives of key components annually, the introduction of shorter replacement cycles has meant additional depreciation being charged. However whilst there is a reduction from the Original Estimate of £0.9m this has no overall effect on the HRA as an equivalent amount is reversed out on the line 'Transfer from Major Repairs Reserve'.
- 18. Capital Expenditure Charged to Revenue was reduced by £1m in the revised estimate to enable a transfer to be made to a new Self Financing Reserve without creating too larger deficit on the HRA. The reserve was created by a Council resolution when the 2013/14 budget was set with the purpose of setting aside resources (£3.18m per annum for 10 years) to repay the variable rate debt when it falls due in March 2022. The aforementioned £1m reduction was offset by an increased charge to the Major Repairs Reserve. The Balance on this Reserve at 31 March 2013 was nearly £10m.
- 19. When HRA Self Financing was introduced it became clear that more money would be available for service improvements and enhancements. As a result a programme of additional expenditure was agreed. It was also agreed by Cabinet on 11 March 2013 that any difference between the Revised Estimate and Actual be carried forward in the Service Enhancement Fund. Expenditure in 2012/13 was £524,000, which was £170,000 lower than expected with £140,000 of this relating to capital schemes.

#### Consultation undertaken:

None

#### **Resource implications:**

As set out in report, it is clear that the Cabinet priority to maintain a sound financial position has been achieved.

#### **Legal and Governance Implications:**

Reporting on the financial outturn for the previous financial year is recognised as a key element of the Council's Governance Framework.

#### Safer, Cleaner, Greener Implications:

The Council's revenue budgets contain spending related to the Safer, Cleaner, Greener initiative.

#### **Background Papers:**

Final Accounts working papers held in Accountancy.

#### **Impact Assessments:**

#### Risk Management

This report is a key part in managing the financial risks faced by the Council.

#### **Equality and Diversity:**

Did the initial assessment of the proposals contained in this report for relevance to the Council's general equality duties, reveal any potentially adverse equality implications?

Where equality implications were identified through the initial assessment No process, has a formal Equality Impact Assessment been undertaken?

What equality implications were identified through the Equality Impact Assessment process? None

How have the equality implications identified through the Equality Impact Assessment been addressed in this report in order to avoid discrimination against any particular group? N/A

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#### CONTINUING SERVICES BUDGET - GROWTH / (SAVINGS) LIST

Chief Executive	Directorate	Service		Original 2012/13 £000's	Probable 2012/13 £000's	Actual 2012/13 £000's	Variance from Revised £000's
Civic & Member	Chief Executive	Internal Audit	Consultants Fees- Saving	(13)	(13)	(13)	-
Corporate Management   Chief Executive Post- Salary savings   Carbonate Services   Carbonat		Civic & Member	Courses & Conferences, Books, Publs & Postage- Savings	٠,	. ,	. ,	_
Electoral Registration   Increased cost of new canvassing regulations   3 3 3   3   3   3   3   3   3   3		Corporate Management		,		. ,	-
Corporate Support   Corporate Support   Corporate Support   Services   Corporate Support   Local Land Charges   ECC Charge for highways LLC search   (a) (b) (c) (c) (d) (d) (d) (d) (d) (d) (d) (d) (d) (d		Democratic services	LGIU Information unit Subscription Saving	(3)	(3)	(3)	-
Corporate Support   Local Land Charges   ECC Charge for highways LLC search   (6) (7) (1)		Electoral Registration	Increased cost of new canvassing regulations				-
Industrial Estates - Brooker Rd   Increased Rental Income   (7) (88) (100) (12)		Total Chief Executive		(19)	(39)	(39)	0
Industrial Estates - Brooker Rd   Increased Rental Income   (7) (88) (100) (12)							
Industrial Estates- Oakwood Hill   Increased Rental Income	Corporate Support	Local Land Charges	ECC Charge for highways LLC search		(6)	(7)	(1)
Industrial Estates - O Hill Workshops   Increased Rental Income   (5) (5) (3) (3) (2)	Services	Industrial Estates- Brooker Rd	Increased Rental Income	(7)	(88)	(100)	(12)
Industrial Ests- Lang Road Seed Bed		Industrial Estates- Oakwood Hill			(10)	(8)	2
Fleet Operations   MOTs - Reduced Income   40 60 60 60 - Civic Offices   Vending Maintenance   3 5 2 2		•		(5)	(5)	(3)	2
Civic Offices   Vending Maintenance   3 3 5 2 2		<u> </u>	Increased Rental Income		(6)	(3)	3
Offices & Depots   Gas & Electricity   14		·	MOTs - Reduced Income	40	60	60	-
Administration & Secretarial Messenger -Member Despatch (3) (3) (3) (3) - Administration & Secretarial Copiers (4) (3) 1 Corporate Support Savings from removal Vacant Posts (24) (24) - Directorate Savings General (40) (40) (40) -  Total Corporate Support Services 75 (81) (82) (1)  Deputy Chief Executive Youth Council Youth Council Youth Council DCE directorate Savings from removal Vacant Posts (26) (26) - DCE directorate Savings (23) (23) (23) -	—		Vending Maintenance		3	5	2
Administration & Secretarial Messenger -Member Despatch (3) (3) (3) (3) - Administration & Secretarial Copiers (4) (3) 1 Corporate Support Savings from removal Vacant Posts (24) (24) - Directorate Savings General (40) (40) (40) -  Total Corporate Support Services 75 (81) (82) (1)  Deputy Chief Executive Youth Council Youth Council Youth Council DCE directorate Savings from removal Vacant Posts (26) (26) - DCE directorate Savings (23) (23) (23) -	O)	Offices & Depots	Gas & Electricity	14	(5)	(4)	1
Administration & Secretarial Messenger -Member Despatch (3) (3) (3) (3) - Administration & Secretarial Copiers (4) (3) 1 Corporate Support Savings from removal Vacant Posts (24) (24) - Directorate Savings General (40) (40) (40) -  Total Corporate Support Services 75 (81) (82) (1)  Deputy Chief Executive Youth Council Youth Council Youth Council DCE directorate Savings from removal Vacant Posts (26) (26) - DCE directorate Savings (23) (23) (23) -	Ö	•		36	48	48	-
Administration & Secretarial Messenger -Member Despatch (3) (3) (3) (3) - Administration & Secretarial Copiers (4) (3) 1 Corporate Support Savings from removal Vacant Posts (24) (24) - Directorate Savings General (40) (40) (40) -  Total Corporate Support Services 75 (81) (82) (1)  Deputy Chief Executive Youth Council Youth Council Youth Council DCE directorate Savings from removal Vacant Posts (26) (26) - DCE directorate Savings (23) (23) (23) -	<del>O</del>	* *	Area Office Rent		(1)	0	1
Administration & Secretarial Copiers Corporate Support Savings from removal Vacant Posts Directorate Savings General  Total Corporate Support Services  Total Corporate Support Services  75 (81) (82) (1)  Deputy Chief Youth Council Youth Council DCE directorate Savings from removal Vacant Posts DCE directorate Savings  (4) (3) 1 (4) (24) - (40) (40) - (40) (40) - (41)  (40) (40) - (41) (24) - (40) (40) - (40) (4			•	(3)	(3)	٠,,	-
Directorate Savings General (40) (40) -  Total Corporate Support Services 75 (81) (82) (1)  Deputy Chief Executive All Weather Pitch Townmead Project Youth Council Youth Council Youth Council Youth Council Savings from removal Vacant Posts (26) (26) -  DCE directorate Savings (23) (23) (23) -	•		•				1
Total Corporate Support Services  75 (81) (82) (1)  Deputy Chief Executive  All Weather Pitch Youth Council Youth Council DCE directorate Savings from removal Vacant Posts DCE directorate Savings  (23) (23) (23) Savings  (24) (25) (26) Savings			•		, ,	. ,	-
Deputy Chief All Weather Pitch Townmead Project (35) (3) 0 3  Executive Youth Council Youth Council - DCE directorate Savings from removal Vacant Posts (26) (26) - DCE directorate Savings (23) (23) (23) -		Directorate Savings	General		(40)	(40)	-
Fxecutive  Youth Council  DCE directorate  Savings from removal Vacant Posts  DCE directorate  Savings  (26) (26) -  (27) (27) (28) -  (28) (29) -  (29) (29) -  (29) (29) -  (29) (29) -  (29) (29) -  (20) (20) -		Total Corporate Support Services		75	(81)	(82)	(1)
Fxecutive  Youth Council  DCE directorate  Savings from removal Vacant Posts  DCE directorate  Savings  (26) (26) -  (27) (27) (28) -  (28) (29) -  (29) (29) -  (29) (29) -  (29) (29) -  (29) (29) -  (20) (20) -							
DCE directorate Savings from removal Vacant Posts (26) (26) - DCE directorate Savings (23) (23) -	Deputy Chief	All Weather Pitch	Townmead Project	(35)	(3)	0	3
DCE directorate Savings (23) (23) -	Executive	Youth Council	Youth Council		, ,		-
		DCE directorate	Savings from removal Vacant Posts		(26)	(26)	-
Total Deputy Chief Executive (58) (52) (49) 3		DCE directorate	Savings	(23)	(23)	(23)	-
		Total Deputy Chief Executive		(58)	(52)	(49)	3

#### CONTINUING SERVICES BUDGET - GROWTH / (SAVINGS) LIST

Directorate	Service		Original 2012/13 £000's	Probable 2012/13 £000's	Actual 2012/13 £000's	Variance from Revised £000's
Environment &	CCTV Cameras	Transfer replacement cameras to capital	20000	20000	20000	_
Street Scene	Grounds Maintenance	Leasing costs Ransome Mowers		(13)	(13)	-
	Engineering, Drainage & Water	Deletion of Drainage Technician post	(12)	, ,	(12)	_
	Safer Communities	Reduction in PCSO's	(63)	, ,	( )	_
	Leisure Facilities	Loughton Leisure management fee reduction	(,	(22)	(22)	_
	Leisure Facilities	Epping Sports Centre management fee reduction	(17)	. ,	(20)	(7)
	Leisure Facilities	Ongar Leisure Centre management fee reduction	(22)	` '	(19)	-
	North Weald Airfield	Decrease in Events Income	,	12	12	-
	North Weald Airfield	Loss of income Training Room	25	19	13	(6)
	North Weald Airfield	Loss of income Market Rents		53	64	11
	Off Street Parking	Change of contractor	(65)	(35)	(34)	1
	Directorate Savings	General	(17)	(52)	(52)	-
	Naming and Numbering	Introduction of charging	(2)	(5)	(3)	2
	Waste Management	Contract savings	(637)	(646)	(701)	(55)
	Waste Management	Additional Recycling Credits		(41)	7	48
	Environmental	Savings from removal Vacant Posts		(3)	(9)	(6)
Page	Total Environment & Street Scene		(810)	(777)	(789)	(12)
(D) <u>Fi</u> nance & ICT	Housing Benefits	Housing Benefit Admin Subsidy settlement reductions	41	41	41	-
0	Housing Benefits	Documents on line Savings		(10)	(28)	(18)
	Housing Benefits	Limes Farm Area Office	7	7	4	(3)
	Council Tax Collection	Court Cost income		(30)	(15)	15
	External Audit	PKF fees		(26)	(26)	-
	Finance & ICT	Savings from removal Vacant Posts		(27)	(27)	-
	Finance Miscellaneous	Car Leasing (excluding HRA)		(11)	(21)	(10)
	Directorate Savings	General		(12)	(12)	-
			48	(68)	(84)	(16)
11	Debugta Contantly of the	Technical Offices Deat (UDC/40)	_	•		
Housing	Private Sector Housing	Technical Officer Post (HPS/13)	7	33	33	-
	Directorate Savings	General	(3)	(3)	(3)	-
	Total Housing		4	30	30	

#### CONTINUING SERVICES BUDGET - GROWTH / (SAVINGS) LIST

Directorate	Service		2012/13 £000's	2012/13 £000's	2012/13 £000's	from Revised £000's
Planning & Economic	Development Control	Planning Fees increase	(100)	(20)	(20)	-
Development	Planning Appeals  Development Control	Professional Fees Publicity	(6)	(6)	(6)	-
<b>,</b>	Building Control Ring Fenced Acc	Consultants Saving on Fees	(10)	(10)	(10)	-
	Building Control Ring Fenced Acc	Consultants Saving on Fees	(10) 10	(7)	(7)	-
	Building Control Ring Fenced Acc	Reduction in fees	10	150	142	(8)
	Building Control Ring Fenced Acc	Reduction in fees		(150)	(142)	8
	Directorate Savings	General		(7)	(7)	-
	Total Planning & Economic Develo	pment	(106)	(43)	(43)	0
Other Items	Investment Interest	Reduction due to shops transfer	2			_
	New Homes Bonus	•	(420)	(424)	(424)	_
Pag	Pensions	Deficit Payments	51	51	51	-
ıge	Total CSB		(1,233)	(1,403)	(1,429)	(26)

Overspends/Income not achieved	100
Underspends/ Income Overachievement	(126)

Original Probable Actual

Variance

Net Underspend (26)

	Directorate	Description	Original	2012 Probable	2/13 Actual	Difference	C/Fwd	over/(under)spend		I3/14 Adjusted	2014/15 Estimate	2015/16 Estimate
			£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's
Chief Executive	Elections	Police & Crime Commissioner Elections	148	203	203	-		-		0		
	Elections	Police & Crime Commissioner Elections - Re-imbursement	(148)	(203)	(203)			-		0		
	Elections	District Elections- Additional cost due to No multiple elections	18	18	18	-		-		0		
	Elections	No District Elections May 2013				-		-	(110)	(110	)	
	Grants to Voluntary Orgs	Furniture Exchange Scheme		20	5	(15)	15	-		15		
	Grants to Voluntary Orgs	VAEF transport scheme		(16)	(16)	-		-	16	16		
	Corporate Management	Chief Executive Salary Savings less recruitment costs		(60)	(60)	-		-		0		
	Corporate Management	Chief Exec Executive Assistant - Salary saving		(15)	(15)	-		-		0		
	Corporate Policy Making	Efficiency Challenge Programme (RIEP)		31	17	(14)	14	-		14		
	Corporate Policy Making	LLPG staffing		100	-	(100)	100	-		100		
	Corporate Policy Making	LLPG staffing HRA Contribution		(22)	-	22	(22)	-		(22	)	
	Civic & Member	Electronic Delivery of Agendas						-	5	5		
	Total Chief Executive		18	56	(51)	(107)	107	0	(89)	18	0	0
Corporate Support Service	Estatos & Valuation	Council Asset Rationalisation	205	146	125	(21)	21	_	91	112		
Corporate Support Service	Estates & Valuation	Council Asset Rationalisation HRA Contribution	(13)	(3)	123	3	(3)		(13)			
	Human Resources	Medical Expenses	(13)	(8)	(0)		(3)	(1)	(13)	(10		
	Local Land Charges			(20)	(9) (16)			(1)	(20)			
		Increased Income		100	7		93	4	(20)	93		
	Local Land Charges	Removal of Personal Search charges(Claims)	45	100	27		93 76	-	154			11
	Non HRA Building Maintenance	Planned Building Maintenance Programme	45	103	21	(76)	70	-			39	11
	Public Conveniences	Relocation of Superloo	-	4.4		-		-	21			
<del></del>	Greenyard Waltham Abbey	Reduced Rental Income	5	11	11			-	11	11		
ס	Industrial Estates- Brooker Rd	Increased Rental Income		(44)	(44)			-		-		
$\bar{\sigma}$	Industrial Estates- Brooker Rd	Back-dated rent. 2-9 Cartersfield		(292)	(251)	41		41		-		
age	Total Corporate Support Services		242	(7)	(150)	(143)	187	44	244	431	39	11
Deputy Chief Executive	Community & Culture	Redundancy		7	1	(6)	6	-		6		
N	Public Relations & Information	Website Officer	11	11	11			-	11	11	11	3
10	Public Relations & Information	Contribution from Uttlesford toward post DPR/02		(14)	(15)	(1)		(1)	(14)	(14		
	Deputy Chief Executive	Externally Funded Projects	38	`89	97	`8		`8 <sup>´</sup>	94			
	Deputy Chief Executive	Externally Funded Projects	(38)	(89)	(97)			(8)	(94)			
	Youth Council	Youth Council	12	12	12			-	()	(		
	NWA Strategy Action Plan	North Weald Airfield Action Plan.		100	36		64	-	76	140		
	NWA Strategy Action Plan	Aviation Consultant	20	20	8	(12)	12	-	70	12		
	Total Deputy Chief Executive		43	136	53	(83)	82	(1)	73	155	(1)	3
						()					(-)	

	Directorate	Description	Original	2012 Probable	2/13 Actual	Difference	C/Fwd	over/(under)spend	2013 Estimate		2014/15 Estimate		
			£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	
Environment & Street	Food Safety	Inspections	4	4	3	(1)	1	-	4	5			
Scene	Inspection of Workplaces	Expenditure of government grant		17	11	(6)	6	-	10	16			
	Inspection of Workplaces	Government grant		(27)	(27)			-		-			
	Inspection of Workplaces	Eton Manor Prosecution costs		40	58	18		18		-			
	Safer Communities	Analysts post		13	13	-		-	14	14			
	Safer Communities	Contributions to Analysts Post		(29)	(29)			-		-			
	Waste Management	Avoided Disposal Payment	(184)	(194)	(168)			26		-			
	Leisure Facilities	Olympic Officer Post	5	5	5	-		-		-			
	Leisure Facilities	"Look and Feel"	2			-		-		-			
	Leisure Facilities	Ticket Allocation	3			-		-		-			
	Leisure Facilities	Torch Relay Security		15	12			(3)	4.0	-			
	Parks & Grounds	Roding Valley Lake - Disabled Projects	10	10	20			10	10	10			
	Parks & Grounds	Roding Valley Lake - Disabled Projects	(10)	(10)	(20)	(10)		(10)	(10)	(10)			
	North Weald Airfield	Loss of Income - Hangar 5	24	24	24	-			14	14	4		
	North Weald Airfield	Loss of Income - Market Rents	72	108	119			11	125	125			
	North Weald Airfield	Extra Income- Casual Rents			(10)			(10)					_
	North Weald Airfield	Safety of Bund	3	4	3	(1)	1	-	2	3			5
	Off Street Parking	On-street deficit	21	0.5	40	(00)	00	-	4.4	-	0.5		
	Contaminated Land & Water Quality	Contaminated land investigations	25	35	13	(22)	22	-	14	36	25		
	Waste Management	Waste contract procurement consultants	10	6		-		-	100 9	100 9			
	Waste Management	Wheeled bin replacements	10		6	(40)	10	-	9				
	Waste Management	Publicity	10	10	2	(10)	10	-		10	3		
	Waste Management	Advertising	3	3	2		1	-	4	1 8	3		
	Abandoned Vehicles	Abandoned vehicles contract	4	4		(4)	4	-	4	0			
ບ ດ O <sup>Finance &amp; ICT</sup>	Total Environment & Street Scene		2	38	35	(3)	45	42	296	341	32	5	5
<u> </u>													
Finance & ICT	Concessionary Fares	New National Scheme - Costs	5	15	-	(15)		(15)		-			
(D	Concessionary Fares	Contribution from ECC re admin costs of issuing passes		(23)	(23)	-		-		-			
_	Insurance Services	Additional income re Uttlesford Insurance work	(6)	(6)	(6)			-	(3)	(3)			
ω	ICT	GCSX connection	(2)	(3)	(4)			(1)					
$\omega$	Council Tax Collection	Legal Fees re Bailiffs in Liquidation		5	3	(2)	2	-		2			
	Council Tax Collection	Temporary Additional Staffing				-		-	98	98	49		
	Council Tax Collection	Temporary Additional Staffing ECC contribution				-		-	(98)	(98)	(49)	(49	9)
	Council Tax Collection	Council Tax costs written off			39	39		39					
	Housing Benefits	Staff restructuring	20	20	13			(7)		-			
	Housing Benefits	Atlas Project Funding	(3)	(3)	-	3		3		-			
	Housing Benefits	Atlas Project Expenditure	3	7		(7)	7	-		7			
	Housing Benefits	Local Council Tax Support		40	40			-	44	44			
	Housing Benefits	Localisation of Council Tax Support - Grant		(84)	(84)	-		-	(0.0)	- (00)			
	Housing Benefits	Housing Benefit Admin - Additional Admin Subsidy			(40)	- (40)		-	(30)	(30)			
	Housing Benefits	Transitional Funding			(18)		18	-		18			
	Housing Benefits	Welfare Reform Grant	9	2	(19)		19	- (5)		19 6			
	NNDR	New Burdens Small Business Rate Relief Costs	-	3	(2)			(5) (18)	6	ь			
	Procurement	Essex Procurement Hub	(9)	(6)	(24)	(18)		(10)					
	Total Finance & ICT		17	(35)	(85)	(50)	46	(4)	17	63	0		0
			<i>a</i> -	<b>a</b> -									
Housing	Homelessness	DCLG - Rental Loan Scheme	26	26	26	-		-	52	52			
	Homelessness	DCLG - Rental Loan Scheme	(26)	(26)	(26)			-	(52)	(52)			
	Homelessness	DCLG - EFHAS	26	26	26			-		-			
	Homelessness	DCLG - EFHAS	(26)	(26)	(26)			-		-			
	Private Sector Housing	House Condition Survey	28	10	10			- (E)		-			
	Leasehold Services Administration	Backscanning Technical Officer (HRS/12)	27	5	-	(5)		(5)		-			
	Private Sector Housing	Technical Officer (HPS/13)	21	6	- 4	- (2)		- (2)		-			
	Private Sector Housing	Handyperson Scheme - Additional Funding ECC re. Mobile Homes/Sites Improvements	15	5 5	1	(2) (4)		(2) (4)	14	14			
	Private Sector Housing	LOO 16. Mobile Homes/olles improvements	10	3	'	(4)		(4)	14	14			
	Total Housing		70	26	15	(11)	0	(11)	14	14	0	0	0
	·					1/		<u> </u>					_

	Directorate	Description	Original	2012 Probable		Difference	C/Fwd	over/(under)spend	2013 Estimate		2014/15 Estimate	2015/16 Estimate
			£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's
Planning & Economic	Building Control Group	Salary saving re vacant posts (net of Consultants)	(63)	(106)	(120)	(14)		(14)	(36)	(36)		
Development	Building Control Group	Salary saving re vacant posts Ring Fenced Element	42	68	81	13		13	24	24		
	Conservation Policy	Historic Building Grant		0	2	2		2		-		
	Countrycare	BRIE - SLA	4	5	4	(1)	1	-	5	6	5	
	Countrycare	Protected species/habitat related consultation	9	9	1	(8)		(8)	9	9	9	
	Countrycare	Externally Funded Income			(17)	(17)		(17)				
	Development Control	Contingency for Appeals	25	66	68	2	(2)		50	48		
	Development Control	Fees & Charges-additional large applications		(40)	(72)			(32)		-		
	Development Control	Pre Application Consultants Fees - saving		(10)	(6)			4	(10)	(10)		
	Development Control	Pre Application Fees(Increase)/Reduction		(19)	(17)	2		2	(4)	(4)		
	Economic Development	Economic Development Strategy	3	6	6	-		-		-		
	Economic Development	Business Promotion & Support		(7)	(1)			6		-		
	Economic Development	LABGI regeneration/Admin Project Assistant	12	12	2	(10)	10	-		10		
	Economic Development	Town Centres Support			-			-	35	35		
	Economic Development	Portas Grant			(10)		10	. <del>-</del>		10		
	Forward Planning	Admin Assistant	21	21	14	(7)		(7)		-		
	Forward Planning	Local Plan	586	595	303	(292)	292	-	282	574	152	
	Forward Planning	Local Plan St Johns Rd Development		25	25			. <del>-</del>		-		
	Forward Planning	Senior Planner	22	38	34	(4)		(4)		-		
	Planning Services	Planning Delivery Grant 4	17	24	-	(24)	17	(7)		17		
	Planning Services	Records Scanning		25	25	-		-		-		
	Town Centre Regeneration	Waltham Abbey Regeneration Projects	46	21	(7)	(28)	28	-	21	49		
Ū	Total Planning & Economic Development		724	733	315	(418)	356	(62)	376	732	166	0
ນ	Total Service Specific District Development Fund		1,116	947	132	(815)	823	8	931	1,754	236	19
a 0 e												
Other Items	Capital Expenditure Funded from Revenue		13	13	13	-		-		-		
4	Lost Investment Interest		267	245	245	-		-	201	201	151	115
•	Second Homes Discount Allowance		(75)	(60)	(60)	-		-		-		
	Interest on M25 land compensation			(237)	(237)	-		-		-		
	Council Tax Freeze		(204)	(204)	(204)			-	(80)	(80)	(80)	
	Right to challenge grants				(13)		13	-		13		
	Reimbursement of Principal re Heritable			(234)		234		234	(68)	(68)		
	Total District Development Fund		1,117	470	(124)	(594)	836	242	984	1,820	307	134

Service	2012/13 Original £000	2012/13 Probable £000	2012/13 Actual £000	Over/(Under) spend £000	Carry Forward £000	2013/14 Original £000	2013/14 Updated £000
Chief Executive	18	56	(51)	0	107	(89)	18
Corporate Support Services	242	(7)	(150)	44	187	244	431
Deputy Chief Executive	43	136	53	(1)	82	73	155
Environment & Street Scene	2	38	35	42	45	296	341
Finance & ICT	17	(35)	(85)	(4)	46	17	63
Housing	70	26	15	(11)	0	14	14
Planning & Economic Development	724	733	315	(62)	356	376	732
Total DDF Expenditure	1,116	947	132	8	823	931	1,754
Funding Analysis							
Transfer from DDF	4 440	0.47	100			004	4 754
Transfer to/(from) General Fund	1,116	947	132			931	1,754
Total DDF Funding	1,116	947	132			931	1,754
DDF Earmarked Reserve							
Balance B/F	3,269	3,457	3,457			2,987	3,581
Capital Expenditure Funded from Revenue	13	13	13			0	0
Lost Investment Interest	267	245	245			201	201
Second Homes Discount Allowance	(75)	(60)	(60)			0	0
Interest on M25 land compensation		(237)	(237)			0	0
Right to Challenge Grants			(13)		13	0	13
Council Tax Freeze	(204)	(204)	(204)			(80)	(80)
Reimbursement of Principal re Heritable		(234)	0			(68)	(68)
Transfer Out	1,116	947	132			931	1,754
Balance C/F	2,152	2,987	3,581		836	2,003	1,761

## DISTRICT DEVELOPMENT FUND 2012/13 - 2013/14

Directorate	Description		.,
		C/Fwd £000's	Year Approved
Chief Executive	Furniture Exchange Scheme Efficiency Challenge Programme (RIEP) LLPG staffing LLPG staffing HRA Contribution	15 14 100 (22)	2012 2011 2013 2013
Corporate Support Services	Council Asset Rationalisation Council Asset Rationalisation HRA Contribution Removal of Personal Search charges(Claims) Planned Building Maintenance Programme	21 (3) 93 76	2011 2011 2010 2013
Deputy Chief Executive	Redundancy North Weald Airfield Action Plan. Aviation Consultant	6 64 12 82	2012 2013 2012
Environment & Street Scene	Inspections Expenditure of government grant Safety of Bund Contaminated land investigations Publicity Advertising Abandoned vehicles contract	1 6 1 22 10 1 4	2012 2013 2012 2011 2011 2012 2011
Finance & ICT	Legal Fees re Bailiffs in Liquidation Atlas Project Expenditure Transitional Funding Welfare Reform Grant	2 7 18 19	2011 2011 2013 2013
Housing		0	
Planning & Economic Development	BRIE - SLA Contingency for Appeals LABGI regeneration/Admin Project Assistant Portas Grant Local Plan Planning Delivery Grant 4 Waltham Abbey Regeneration Projects	1 (2) 10 10 292 17 28	2011 2013 2013 2013 2013 2013 2010 2012
Other Items	Right to challenge grants	13 836	2013